



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY

THE INSTITUTE OF HERALDRY
9325 GUNSTON ROAD, ROOM S112
FORT BELVOIR, VIRGINIA 22060-5579

March 5, 2009

Office of the Director

Ms. Shelly McMahan
Smart Design Inc.
833 Highams Court
Woodbridge, VA 22191

Dear Ms. McMahan:

This letter acknowledges receipt of your Agreement to Manufacture and is the authority for your company to manufacture and sell only those Army metal insignia for which a letter of authorization to manufacture has been issued by the Institute of Heraldry (TIOH) under Hallmark S-51.

Enclosed is a welcome packet containing the applicable Laws and Regulations governing the manufacture and sale of heraldic items. Our records indicate that you have received the TIOH Official Standard Color Chip Set and the Standard Metal Finish Chip Book.

This authority expires on March 4, 2014.

Requests for specifications and Government owned hubs should be directed to Mr. Thomas L. Casciaro at (703) 806-4984, FAX (703) 806-4989 or e-mail: Thomas.casciaro@us.army.mil.

A handwritten signature in blue ink that reads "Charles V. Mugno".

Charles V. Mugno
Director